TECHNICAL ADVISORY COMMITTEE

January 11, 2023





Central Florida Commuter Rail Commission Technical Advisory Committee

Date: January 11, 2023

Time: 2:00 p.m.

Location: LYNX Central Station

2nd Floor Open Space Room 455 North Garland Avenue Orlando, Florida 32801

PLEASE SILENCE CELL PHONES

- I. Welcome
- II. Call to Order and Pledge of Allegiance
- III. Confirmation of Quorum
- IV. Vice Chair's Remarks
- V. Action Items
 - a. October 12, 2022 Meeting Minutes Approval
- VI. Public Comments
- VII. Discussion Items
 - a. Agency Update Charles M. Heffinger, SunRail Chief Operating Officer
 - b. Bus Connectivity
 - i. LYNX Bruce Detweiler
 - ii. Votran Kelvin Miller



Central Florida Commuter Rail Commission **Technical Advisory Committee**

- VIII. **Transition Consultant Update**
 - a. Transition Update
- IX. **Sunshine Corridor Update**
 - a. Project Update
- X. **Committee Member Comments**
- IX. **Next Meeting - Proposed**
 - a. Next Meeting April 12, 2023 at 2:00 p.m. LYNX Open Space Room
- XII. **Adjournment**

Public participation is solicited without regard to race, color, national origin, age, sex, religion, disability or family status. Persons who require accommodations under the Americans with Disabilities Act or persons who require translation services (free of charge) should contact Roger Masten, FDOT/SunRail Title VI Coordinator 801 SunRail Dr. Sanford, FL 32771, or by phone at 321-257-7161, or by email at roger.masten@dot.state.fl.us at least three business days prior to the event.

Technical Advisory Committee Meeting

October 12, 2022 2:00 p.m.

GoToWebinar Hosted by FDOT LYNX Central Station 2nd Floor Multi-Purpose Room

Attendees

Tawny Olore, Osceola County
Nabil Muhaisen, City of Kissimmee
Shad Smith, City of Longwood
Alisha Maraviglia, City of Altamonte Springs
Christopher Carson, City of Lake Mary
Miten Patel, City of Sanford
Joseph Barker, City of DeBary
Renzo Nastasi, Orange County
Crissy Martin, City of Orlando
Sarah Larsen, MetroPlan Orlando
Bill Wharton, Seminole County
Bruce Detweiler, LYNX

Charles M. Heffinger, FDOT Brian Stanger, FDOT Nadia Hernandez, FDOT Tim Kutcher, FDOT Mike Carman, SunRail Sandra Gutierrez, SunRail Linda Nesbitt, SunRail Kristalyn Stewart, Evolve Today Mark Calvert, Evolve Today Alan Danaher, WSP Ron Hartman, WSP

Minutes

Meeting was called to order by TAC Chair, Tawny Olore, at 2:02 p.m. Pledge of Allegiance Ouorum was met

Announcements:

• Chair's Report

- o SunRail Governing board has continued to meet every two months and had a consensus to move forward with option 3, to move forward with another agency managing SunRail. The Chairman asked the staff to bring back contractual documents and terms of how to move forward with Lynx governing the system.
- The Resolution of Support was approved to continue looking at and pursuing the Sunshine Corridor for which a federal grant will likely be pursued in the future.

Action Items:

- There were two action items presented: the adoption of the July 13, 2022 Meeting Minutes and the proposed 2023 Meeting Dates and Times, both of which were approved, with no additional dates added.
- Proposed 2023 Meeting Dates are listed below and will begin at 2 PM.
 - o January 11
 - o April 12
 - o July 12
 - o October 11

Public Comments:

No public comments.

Agenda Item:

Presenter: Charles M. Heffinger, Jr., P.E.

Presenter: Tawny Olore

Presenter: Tawny Olore

Presenter: Tawny Olore

- Hurricane Ian Response
 - o Prior to storm: SunRail was in constant communication with contractors, Amtrak, FRA, and CSX
 - Within hours of storm:
 - Crews clearing tracks, assessing damage, reinstalling gates
 - A safe and modified service plan announced for 10/3
 - DeBary Meadow Woods: Normal schedule
 - Meadow Woods Poinciana: Launched Lynx Bus Bridge
 - Tupperware: Restored 10/6
- Hurricane Ian Repairs
 - o A series of photos showed that the tracks sustained major water damage/washout in the Kissimmee area between Tupperware and Poinciana
 - o FDOT is managing repairs with existing contractors
 - Estimated completion for repairs and restoration of full service expected towards the middle part of October
 - o Ms. Olore questioned if the last slide of pics was of Shingle Creek and Mr. Heffinger confirmed.
- Mr. Heffinger asked for questions.
 - Mr. Barker questioned how the damages will affect the current FY budget, and Mr. Heffinger informed everyone that all of it should be reimbursable by the federal government, likely both FEMA and FTA.
 - o Ms. Olore questioned if there was additional damage north of Osceola County. Mr. Heffinger shared the good news that there was no other damage or washout on the northern end.
 - o Mr. Muhaisen questioned if the aging Corrugated Metal Pipes (CMPs) will be replaced with steel pipes? Mr. Heffinger said that no pipes will be replaced right now but will be lined and extended instead to prevent washout areas in the future. Nabil also questioned how long these sections of the corridor would be out. Mr. Heffinger reminded him that service was anticipated to return by Friday, 10/14.
- New Be Kind Campaign
 - o New communication program to increase safety by promoting kindest regard for crews, Ambassadors, and

fellow riders. Multiple elements include:

- Additional de-escalation training for staff
- Coordination with local law enforcement
- Public outreach through digital channels and station/onboard signage
- In conjunction with the Be Kind campaign, SunRail met with multiple local law enforcement agencies on 8/29/22 to collaborate on safety, incident response, and available training resources, thus creating a Law Enforcement Task Force
- New Promotions
 - o Ridership up 39% from this time last year
 - o Community partnerships for upcoming events include:
 - Orlando City Soccer Club
 - Orlando Magic
 - Dr. Phillips Center
 - City of Winter Park
 - City of Kissimmee
 - College Week Success
- Rail Safety Week 2022 9/19-9/23
 - Leveraged the trending modern retro 80's style theme to deliver an engaging and shareable Rail Safety Week campaign
 - Social media videos
 - o Promotion with community partners
 - o Collaboration with local law enforcement and Amtrak for Operation Clear Track
- Mobility Week 2022
 - o Mobility Week is Oct. 24 Oct. 28
 - o Statewide initiative to spread awareness on how, where, and why to use public transportation
 - SunRail and LYNX will offer free rides on Tuesday, Oct. 25, to encourage new riders
- Phase 2 North
 - o Currently in design and material procurement phases (survey and geotechnical field investigations)
 - Project is on schedule, and anticipated to be completed by Summer 2024
 - Design-build contractor is also in coordination with the signal design and construction work
- On-Time Performance Average
 - o July 2022 August 2022
 - $\circ \quad Goal = 95\% \quad Actual = 93.54\% \quad Contract = 98.67\%$
 - o On-Time 27 Days
 - 43 Operating Days
 - Ran 1,720 Trains
- FY 22/23 Operating Budget Update
 - o Year to date (9/30/22) budget is a little over \$20M and the current actual is right under \$20M.
 - Grant funds (FTA Section 5307 formula funds) increased from \$10M to \$13M/yr. for FY2022.
 - Ms. Olore questioned if the 5307 money increased from is from extra that was a bigger allocation from the Federal gov't. Mr. Heffinger wasn't sure but stated he would find out.
 - o Mr. Wharton questioned for clarification about the ARPA Grant Funds, asking if they eventually go away. Mr. Heffinger confirmed that information, that they do go away eventually. Ms. Olore added that the financial analysis performed by the Transition Consultant did not include the ARPA Grant Funds.
 - o Mr. Barker questioned if the Inflation Reduction Act Bill had any funds allotment for rail? Mr. Heffinger provided clarification that there would be funding for capital projects, not for operations and maintenance.
- Revenue Incidents by City/County

- The two slides were presented, showing eight incidents occurring between July-September 2022.
- PTC Success
 - o 2022 Year to Date* PTC Active Operating Percentage:
 - SunRail 99.9%
 - CSX 99.7 %
 - AMTRAK 99.6%
 - * Through October 7, 2022
- Ms. Olore emphasized the importance of the transition date, based on Phase 2 North. She also she would review the Interlocal Agreements to see what needs to be approved as far as guidelines, etc. to be in line with the CFCRC.
- Ms. Martin questioned the six months of operation after the Phase 2 North completion before takeover.
 - o Mr. Heffinger responded by saying that the request by the locals is that FDOT would operate it for a year after substantial completion which is when service can begin, and that it will need to be negotiated since the CFCRC requested a 6-month burn-in period once service started. It could be 3 months, 6 months, 12 months, or something else.
 - Ms. Olore added that it is a part of the Interlocal Agreements to obtain 12 months of operating data (average boardings), so that the percentage of average boardings for each Local Funding Partners can be known.

Presenter: Bruce Detweiler

Presenter: N/A

Presenter: Alan Danaher

Agenda Item: LYNX Connectivity

- Ridership saw an overall 27% decrease when comparing August of 2021 to August of 2020.
- Ridership saw an overall 29% increase when comparing August of 2022 to August 2021, with a 24% average increase when considering the whole year.
- Comparing August 2022 to August 2021, feeder bus ridership in the Phase 2 South area has had significant and dramatic increases in FY 2022 over FY 2021, both on fixed route and NeigborLink services.

Agenda Item: Votran Connectivity

• Votran was unable to attend; therefore, update is posted on corporate site.

Agenda Item: Transition Update

- Transition Analysis Status
 - What's Been Reviewed
 - Lessons learned nationally
 - Staffing analysis
 - Operational assessment
 - Contracts and agreements
 - Financial assessment
 - Committee structure
 - Governance options
 - o Three Potential Governance Options
 - Option 1: CFCRC recruits comprehensive, in-house staff to provide all management, administration, and operating functions.
 - Option 2: CFCRC recruits in-house staff to provide management and administration functions while contracting out all operating services, like current FDOT organization.
 - Option 3: CFCRC recruits no staff and contracts all functions (management, administration, and operations) to another agency which may subcontract operating functions as indicated in Option 2.
 - o The next three slides summarize the three options.
 - Option 1: Commission is governing body; most expensive; requires ~200 employees; high cost and level of liability
 - Option 2: Commission is governing body; second most expensive; requires ~50 employees; medium cost; risk is on operating contractors
 - Option 3: Commission is governing body: least expensive; requires ~9 employees; risk on LYNX and contractors.
 - o Governance Options Cost Comparison
 - Table shows FY24(Q4) through FY29, and Option 3 is least expensive.

- O Governance Decision—CFCRC Board gave the direction to proceed with Option 3 but no specific agency has been named yet
 - Activities necessary for implementation
 - Staffing
 - Financial
 - Admin and support
 - Contract and agreements
 - Capital delivery
 - Service delivery
 - Operational update
 - Transition implementation program
 - Transition implementation schedule
- o Underway, Completed, and Next Steps
 - Finalized Financial Analysis Memo July 2022
 - Finalized Transition Analysis Report July 2022
 - Jurisdiction Board Briefings June-Sept 2022
 - CFCRC Adoption of Governance Structure In progress
 - Develop Transition Plan Sept-Nov 2022
 - CFCRC Adoption of Transition Plan To be determined
- Ouestions
 - Mr. Smith questioned about the large increase of Option 1 budget during FY27, and Mr. Danaher explained that there would be a continuance, and thus acquisition, of the operating and maintenance contracts.
 - Mr. Hartman added in Option 1 that maintenance of way equipment would also need to be acquired by the Commission during that time.
 - Ms. Olore finished by reminding everyone that Option 3 has been approved and terms and contracts with LYNX will need to be obtained.

Agenda Item: Sunshine Corridor Update

- Organization and recent actions items
 - o Steering Committee Group
 - Continued to discuss impacts of Sunshine Corridor on CFCRC members
 - Reviewed Draft Resolution before CFCRC Consideration
 - The Sunshine Corridor runs from Orlando International Airport, moving south and west to the Orange County Convention Center and to south International Drive.

Presenter: Brian Stanger

- Policy Group
 - Continued to discuss impacts of Sunshine Corridor on CFCRC members
 - Developed Base Case for Ridership Study
 - Discussed FTA Feedback from the White Paper
 - Reviewed Notice of Funding Opportunity for the State-Fed Partnership Grant Program
- Technical Group
 - Conducted Technical Tour of Corridor
 - Began Refining the Base Case and Alternatives
 - Developed Assignments Matrix
 - Discussed FTA Feedback from the White Paper
- FTA's Response Summary
 - The follow up call was September 15th.
 - o The same participants from the Working Group were present.
 - o Six reps from FTA were in attendance, but only one from the previous call.
 - Conversation primarily focused on the Capital Investment Grant (CIG) project that is currently in Project
 Development the "Shuttle" Project or Phase 3 OIA Connector to the Airport), as opposed to the Sunshine
 Corridor.
 - This clarified the need to regroup and communicate our intentions for the corridor.
 - We received a specific request to provide a formal update to FTA on that Shuttle Project.
- Moving forward, key next steps are as follows:
 - o Continue to gather inputs from our partners to support the ridership study
 - o Conduct the corridor tour
 - Complete the ridership study
 - Wait for FTA's guidance on potential ways to advance the project

- Remain cautious about:
 - Continue to document official actions
 - o Keep technical conversations simple enough for broad understanding of implications
 - Provide enough context for public consumption of documents
- Questions were invited.
 - Ms. Martin commented on the importance of getting the FTA on the same page with the white paper to comprehend that portion of it, so that they know how it fits into the larger conversation. She also wanted to go on record as saying thank you to the Local Funding Partners for the collaboration on the resolution of support.
 - o Mr. Wharton questioned about the timelines between FRA and FTA grant applications.
 - o Mr. Stanger responded by saying FRA Notice of Funding Opportunities NOFO) should be out by the end of October with application submissions due somewhere between the end of 2022 and the beginning of 2023. The FTA does not have a time frame for applications.

Committee Member Comments:

- Mr. Barker shared DeBary's excitement for increased ridership being the only current municipality in Volusia County with a SunRail station. The fact that DeBary is constructing its own downtown will only increase that excitement around increased ridership.
- Additionally, Mr. Barker questioned why the ridership is down compared to pre-pandemic numbers, considering
 that the pandemic is over.
 - o Mr. Heffinger explained the drastic drop of commuters due to the work-from-home numbers increasing ten-fold. Additional factors, he added, were school being back in session and lowering fuel prices.

Meeting adjourned: 3:05 p.m.

Next meeting: Scheduled for Wednesday, January 11, 2023, at 2:00 p.m., at LYNX Central Station, Second Floor Open Space, 455 N. Garland Avenue, Orlando

PLEDGE OF ALLEGIANCE (Please Stand)

I pledge allegiance to the Flag of the United States of America, and to the Republic for which it stands, one Nation under God, indivisible, with liberty and justice for all.





This meeting, project, or study is being conducted without regard to race, color, national origin, age, sex, religion, disability or family status. Persons wishing to express their concerns relative to FDOT compliance with Title VI may do so by contacting:

ROGER MASTEN

SunRail Title VI Coordinator 801 SunRail Drive Sanford, Florida 32771 Roger.Masten@dot.state.fl.us

STEFAN KULAKOWSKI, FCCM, CPM

State Title VI Coordinator

605 Suwannee Street

Tallahassee, Florida 32399

<u>Stefan.Kulakowski@dot.state.fl.us</u>

WELCOME





CHAIR'S REPORT

Chrissy Martin

ACTION ITEMS

ADOPTION OF OCTOBER 12, 2022 MEETING MINUTES





PUBLIC COMMENTS

AGENCY UPDATE

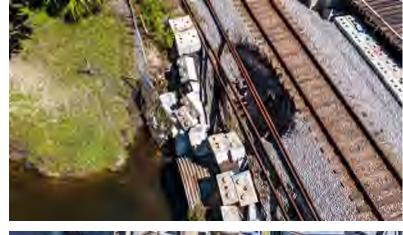
Charles M. Heffinger, Jr., P.E.





HURRICANE RESPONSE

- Two major storms (lan and Nicole), impacted service days
- Within hours of storm, crews cleared tracks, assessing damage, reinstalling gates
- Hurricane Ian repairs completed in less than 2 weeks
- YTD ridership still 31% higher than 2021









TRAIN TO THE GAME

Back By Popular Demand

- Orlando Magic offering 10:30pm service south from Church St
- 30 weekday home games marketed to ticketholders an riders
- Ride SunRail free with game day ticket

RIDERSHIP +47% OVER LAST SEASON









RECENT SUCCESS

SunRail partnered with Kissimmee Main Street for Boo! On Broadway, 10/28/22. With extended northbound service at 9pm.

- Over 800 families took SunRail to and from the event
- 3,000 goodie bags with safety information were handed out during the event



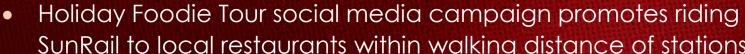






FESTIVE FRIDAYS

- Extended southbound service **EVERY** Friday from 11/25 – 12/30
- Promoting local events, dining, and rail safety
- **INCREDIBLE** community partnerships with giveaways and prizes
 - Gift cards from Park Ave and Downtown Kissimmee areas
 - Cure Bowl tickets
 - SunRail promotional items



SunRail to local restaurants within walking distance of stations

FOLLOW US! ff © @RideSunRail















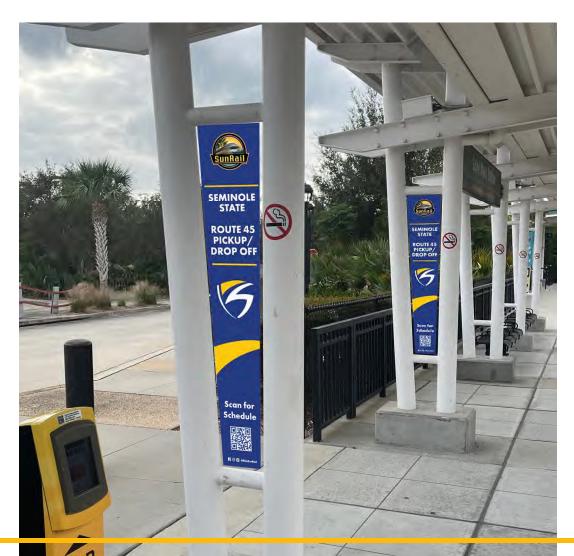
SEMINOLE STATE SUNRAIL CONNCECTION

DECEMBER 11, 2022



SEMINOLE STATE LYNX ROUTE

Banners and directional signage in Seminole
 State colors to highlight the station and bus stop



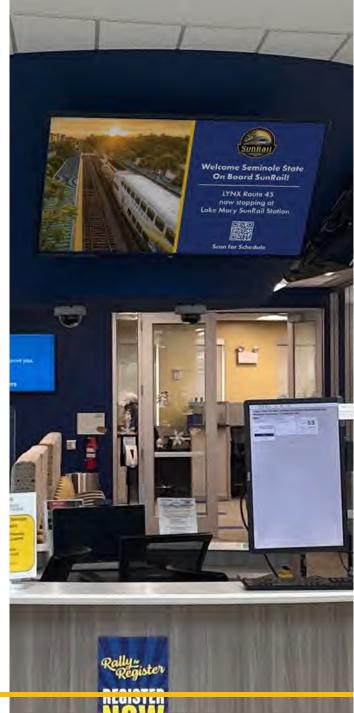




SEMINOLE STATE LYNX ROUTE

 Information signs with QR codes to the schedule, will be placed on digital screens throughout the school and at the bus stop in front of student services.







PHASE 2 NORTH EXPANSION TO DELAND

- Station Construction begins in Q1 of 2023
- Groundbreaking event development underway
- Public Outreach progresses in regards to construction and traffic alerts
- DeLand Stakeholder planning and engagement continues
- Revenue Service beginning late Spring 2024







PTC SUCCESS

Year to Date* PTC Active
 Operating Percentage:

• SunRail 99.8%

• CSX 99.8 %

• AMTRAK 99.6%

*Through November 2022



OPERATING COSTS, CAPITAL MAINTENANCE AND CONSULTANT SUPPORT

Bombardier - Operations
Bombardier - Maintenance
Bombardier - Incentive/Disincentive
Conduent - Back-of-the-House Hosting
Conduent - Fare Equipment Maintenance
Herzog - Signal Maintenance of Way
Green's Energy - Fuel
Gallagher - Insurance
Amtrak - Heavy Vehicle Maintenance
Wells Fargo - Banking Services
Bank of America - Merchant Services (Banking)
MidFlorida - Armored Car Service
AT&T/Verizon - Wi-Fi Service
Fare Media Smart Card
Limited Use Smart Card
PTC O&M Costs
BTNA – COVID Decontamination Services
OPERATING COSTS SUBTOTAL

ANN	IUAL BUDGET
\$	10,745,000
\$	16,255,000
\$	1,350,000
\$	910,000
\$	2,090,000
\$	3,500,000
\$	3,500,000
\$	5,000,000
\$	2,100,000
\$	5,000
\$	75,000
\$	30,000
\$	40,000
\$	10,000
\$	300,000
\$	9,500,000
\$	2,200,000
\$	57,610,000

NOVEMBER 30, 2022				
	BUDGET		ACTUAL	
\$	4,477,083	\$	4,405,565	
\$	6,772,917	\$	6,735,668	
\$	562,500	\$	454,713	
\$	379,167	\$	377,560	
\$	870,833	\$	1,030,217	
\$	1,458,333	\$	1,844,336	
\$	1,458,333	\$	1,333,798	
\$	5,000,000	\$	3,850,920	
\$	875,000	\$	591,736	
\$	2,083	\$	1,543	
\$	31,250	\$	26,660	
\$	12,500	\$	8,580	
\$	16,667	\$	5,550	
\$	4,167	\$	-	
\$	125,000	\$	-	
\$	3,958,333	\$	3,904,513	
\$	916,667	\$	1,143,349	
\$	26,920,833	\$	25,714,709	
Φ	/05.000	٠,	010 007	



Feeder Bus Expenses
Capital Maintenance
Consultant Support

TOTAL OPERATING COSTS, CAPITAL MAINTENANCE AND
CONSULTANT SUPPORT

\$ 12,200,000	

2,000,000 8,895,000

80,705,000

\$	625,000	\$ 813,307
\$	3,706,250	\$ 4,526,005
\$	5,083,333	\$ 4,213,377

YEAR TO DATE

\$ 36,335,417	\$	35,267,398
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OPERATING COSTS, CAPITAL MAINTENANCE AND CONSULTANT SUPPORT		ANN	UAL BUDGET
Bombardier - Operations		\$	10,745,000
Bombardier - Maintenance		\$	16,255,000
Bombardier - Incentive/Disincentive	_	\$	1,350,000
Conduent - Back-of-the-House Hosting		\$	910,000
Conduent - Fare Equipment Maintenance		\$	2,090,000
Herzog - Signal Maintenance of Way		\$	3,500,000
Green's Energy - Fuel			3,500,000
Gallagher - Insurance			000,000
Amtrak - Heavy Vehicle Mainten			00,000
Wells Fargo - Banking Services AWAITING DI	ECEI	MBER	5,000
Bank of America - Merchant Ser)		5,000
MidFlorida - Armored Car Service			30,000
AT&T/Verizon - Wi-Fi Service			40,000
Fare Media Smart Card			10,000
Limited Use Smart Card		•	300,000
PTC O&M Costs		\$	9,500,000
BTNA – COVID Decontamination Services		\$	2,200,000
OPERATING COSTS SUBTOTAL		\$	57,610,000
	_		
Feeder Bus Expenses		\$	2,000,000
Capital Maintananco		\$	8,895,000
Capital Maintenance		Ψ	0,0,0,000

TOTAL OPERATING COSTS, CAPITAL MAINTENANCE AND

CONSULTANT SUPPORT

YEAR TO DATE AUGUST 31, 2022			
	BUDGET	,	ACTUAL
\$	1,790,833	\$	1,762,226
\$	2,709,167	\$	2,702,868
\$	225,000	\$	162,567
\$	151,667	\$	75,512
\$	348,333	\$	514,040
\$	583,333	\$	892,362
\$	583,333	\$	602,607
\$	833,333	\$	-
\$	350,000	\$	210,928
\$	833	\$	588
\$	12,500	\$	12,061
\$	5,000	\$	2,040
\$	6,667	\$	5,550
\$	1,667	\$	-
\$	50,000	\$	_
\$	1,583,333	\$	1,572,500
\$	366,667	\$	592,623
\$	9,601,667	\$	9,108,472
\$	333,333	\$	428,004
\$	1,482,500	\$	3,094,331
\$	2,033,333	\$	1,650,058
\$	13,450,833	\$	14,280,864

80,705,000



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ANNUAL BUDGET

YEAR TO DATE NOVEMBER 30, 2022

BUDGET

ACTUAL

Farebox revenue
CSX usage fees
Amtrak usage fees
FCEN usage fees
Right-of-way lease revenue
Ancillary revenue
Subtotal - System revenue

\$ 2,200,000	
\$ 3,850,000	
\$ 956,000	
\$ 21,500	
\$ 125,000	
\$ 235,000	
\$ 7,387,500	

\$ 916,667	\$ 800,216
\$ 1,604,167	\$ 1,691,495
\$ 398,333	\$ 414,489
\$ 8,958	\$ 11,854
\$ 52,083	\$ 69,670
\$ 97,917	\$ 186,424
\$ 3,078,125	\$ 3,174,147

FTA §5307 - Urbanized Area Grant Funds	
ARPA Grant Funds	

\$ 20,843,886
\$ 13,184,483

\$ 20,843,886	\$ 20,843,886
\$ 13,184,483	\$ 13,184,483



\$ 41,415,869

\$ 37,106,494 \$ 37,202,516

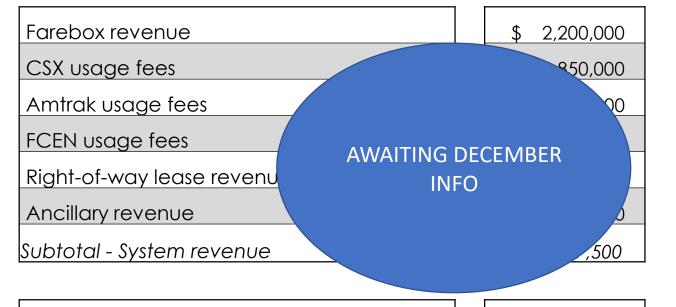


OPERATING REVENUE

ANNUAL BUDGET

YEAR TO DATE AUGUST 31, 2022

BUDGET ACTUAL



\$ 366,667	\$ 376,046
\$ 641,667	\$ 909,372
\$ 159,333	\$ 191,338
\$ 3,583	\$ 6,256
\$ 20,833	\$ 31,865
\$ 39,167	\$ 21,323
\$ 1,231,250	\$ 1,536,201

FTA §5307 - Urbanized Area Grant Funds
ARPA Grant Funds

\$ 20,843,886 \$ 13,184,483

\$ 20,843,886	\$ 20,843,886
\$ 13.184.483	\$ 13.184.483

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	OPERATING REVEN	
	() DED A LINK - DEVENI	

\$ 41,415,869

\$ 35,259,619 \$ 35,564,570





LYNX CONNECTIVITY

	LYNX Fixed-Route Average Daily Boardings & Alightings by SunRail Station Area												
						Fiscal Ye	ar 2022						ANNUAL
SUNRAIL STATION	Oct	Nov	Dec	Jan	Feb	Mar	Apr	Мау	Jun	Jul	Aug	Sep	DAILY AVERAGE
Days of Operation	21	21	23	21	20	23	21	21	22	21	23	21	258
Sanford	233	237	258	225	259	246	289	261	258	268	252	272	255
Lake Mary	61	59	63	64	63	70	59	71	77	79	73	81	68
Longwood	60	63	58	53	53	61	65	61	58	62	71	74	62
Altamonte Springs	108	100	92	103	109	123	105	132	123	142	148	138	119
Maitland	12	13	14	15	13	19	21	17	17	19	16	15	16
Winter Park	233	236	260	231	240	256	225	234	256	268	276	301	251
AdventHealth	285	270	288	243	286	313	324	347	321	305	298	308	299
LYNX Central Station													-
Church Street Station													-
Orlando Health/Amtrak	24	19	25	25	23	24	25	28	26	33	29	18	25
Sand Lake Road	157	181	167	150	162	183	192	183	184	183	184	181	176
Meadow Woods	92	86	81	49	104	100	99	110	115	103	111	123	98
Tupperware	12	14	12	17	16	17	14	16	18	17	14	17	15
Kissimmee Intermodal													
Poinciana	6	4	4	6	5	8	5	6	6	6	7	6	6
Total - All Stations	1,283	1,282	1,322	1,181	1,333	1,420	1,423	1,466	1,459	1,485	1,479	1,534	1,389
Percent change from FY 21 to FY 22	47%	8%	15%	5%	30%	26%	40%	31%	49%	45%	29%	25%	28%









LYNX CONNECTIVITY

		LINX	Fixed-Route A	verage Da	ily Boaraings	& Aligntin	gs by Sunk	all Station A	Area				
	Fiscal Year 2023												
SUNRAIL STATION	Oct	Nov	Dec	Jan	Feb	Mar	Apr	Мау	Jun	Jul	Aug	Sep	DAILY AVERAG
Days of Operation	21												21
Sanford	284												284
Lake Mary	73												73
Longwood	73												73
Altamonte Springs	157			Δ\Λ/Δ	ITING DE	CEMBE	R						157
Maitland	11			AWAITING DECEMBER									11
Winter Park	295			INFO									295
Florida Hospital/Health Village	314												314
LYNX Central Station									-				-
Church Street Station			<u> </u>										-
Orlando Health/Amtrak	19												19
Sand Lake Road	167												167
Meadow Woods	143												143
Tupperware	16												16
Kissimmee Intermodal													-
Poinciana	3												3
Total - All Stations	1,555												1,555

N/A – Ridership was not collected due to bus not having Automatic Passenger Counter (APC); as of August 2020 all LYNX vehicles are equipped with APC's.







^{*}Due to COVID-19, Orange & Osceola Counties instituted a stay-at-home order on March 26 and bus service was reduced on March 30, 2020. This caused a drop in ridership.

^{**}Bus service was re-instated on May 11, 2020.

^{**}Bus service was not provided to this station during the reduced schedule that took place on March 30 and ended on May 9, 2020.



LYNX CONNECTIVITY

LYNX Feeder Bus Route Analysis (Phase II Routes)

LINK	0	ctober	Change	% Change	
	FY22 FY23		O O		
18	17,577	20,479	2,902	17%	
418	3,560	4,256	696	20%	
155	610	641	31	5%	
306	1,475	1,996	521	35%	
604	128	253	125	98%	
631*	365	N/A	N/A	N/A	
632*	111	N/A	N/A	N/A	
831*	17,577	20,479	2,902	17%	







^{* - 631} and 632 were combined to form 831 in April 2022.



VOTRAN CONNECTIVITY

June – August 2022

Activity at DeBary Station	Fiscal year 2021												
	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Daily Average
Days of Operation	22	20	22	20	20	20	22	20	22	22	22		232
Total Monthly Ridership	827	616	664	478	561	542	753	788	800	1,049	1,120	896	9,094
Avg Daily Ridership	38	31	30	24	28	27	34	39	36	48	51	43	36

Activity at DoBany Station	Fiscal year 2022												
Activity at DeBary Station	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Daily Average
Days of Operation	21	21	23	21	20	23	21	21	22	20	23	20	256
Total Monthly Ridership	670	684	709	678	570	694	583	585	594	562	672	370	7,371
Avg Daily Ridership	32	33	31	32	29	30	28	28	27	28	29	19	29

Antivity of De Demy Station	Fiscal year 2023												
Activity at DeBary Station	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Daily Average
Days of Operation	21	20	22										63
Total Monthly Ridership	752	662	734										2,148
Avg Daily Ridership	36	33	33										34



TRANSITION UPDATE

ALAN DANAHER



Project Status Update

January 11, 2023

2:00 pm

Technical Advisory
Committee
Meeting

SunRail

Transition Plan

Consulting

Services





Meeting Agenda



Major Transition Plan Recommendations & Transition Schedule



TAC Comments

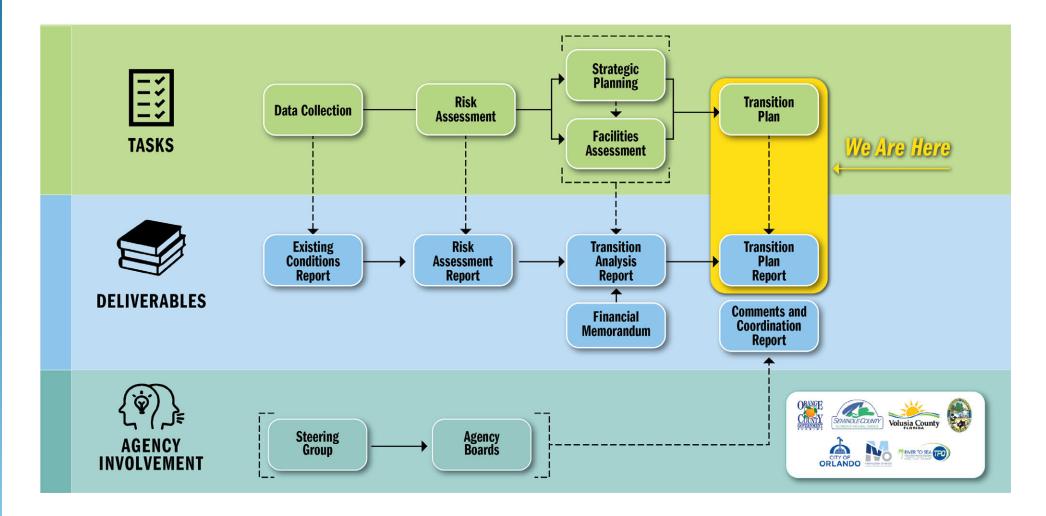


Discuss Next Steps and Timeline





Transition Study Process – Current Status







Introduction

Transition Analysis Summary

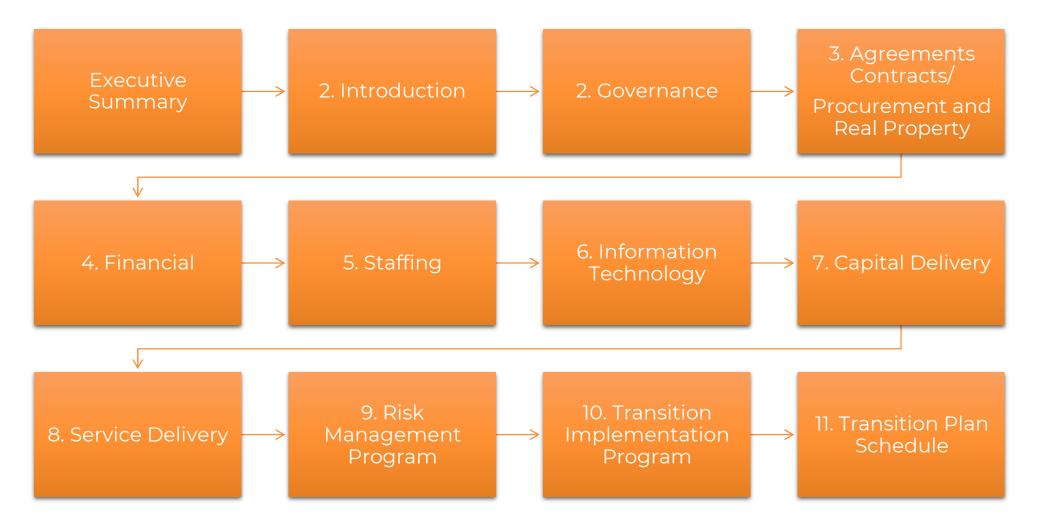
Transition Plan Structure

- Overall framework
- · Selected model at time of transition
- Transition Implementation Process –
 Steps to selected model





Transition Plan Organization







Governance

Board Governance Decision

Operations
Entity
Option 3

Commission Role

Governing, policymaking body in each model Commission Operating Procedures New Organizational Structure

Committee Activities

TAC

CAC





Governance

With Option 3 selected, SunRail will be contracted to another agency.

Key functions will be managed by that agency within its existing structure. In this case, many of the actions called for in the plan, will be completed by that agency on behalf of the commission.

Some examples:

- Adoption of a contract administration system and implementation of a procurement policy.
- Creation of a risk management program.





Agreements, Contracts and Procurement

Agreement Modifications

Agreement Modifications

> Local Government **Partners**

Agreement Modifications

CSXT

Amtrak

Florida Central

Contract Modifications

> Alstom (Rail Operations)

Herzog (Signal Maintenance)

Amtrak (Vehicle Maintenance)

Compliant Procurement Code

> Re-procure Certain Contracts

Office Space

Non-revenue vehicles

Office Equipment & Supplies

Real Estate

Other Vendor Contract Modifications

Vendor Selection

Insurance Limits





Financial



Local Funding Partner Participation

- Overview
- Estimated revenue sources
- Operating support
- · Capital maintenance



Establish Compliant Accounting System

 Establish payables/receivables function



Establish Budget Function



Secure FTA Designated Grantee Status

· Create grant management function/process



Create Monitoring/Reporting/Audit Process

- Financial systems
- · Grant funding





TAC Presentation 1-11-23

Funding Partner Share Update Process

Resolution of Cost Responsibility

- PTC Operations & Maintenance
- ROW/Fiber Leases

Monitoring of
Operating &
Maintenance
Costs on Annual
Basis

Updated Funding
Partner Share
Calculation
(during transition
based on
ridership
parameters)





TAC Presentation 1-11-23



- · Recruitment plan
- · Job descriptions
- Policy manual

Resources Infrastructure







Information Technology

Create IT Policies

Establish Document Management and Control Protocols Develop Commission Support



Procure hardware and software





Capital Delivery



Fare System Acceptance

Develop evaluation criteria

Independent review of new fare system before acceptance

2

Update Other State of Good Repair Assessment for System Acceptance 3

Update and Adopt 5-Year Capital Improvement Program from FDOT 4

Input from State of Good Repair assessment



Service Delivery

Establish
Reporting
Systems
Performance
Metrics & Goals



Monitor
Feeder Bus
Provisions



- · LYNX
- Votran

Customer Service



Communications platform

Marketing



Potential new strategies





Risk Management Program

Entity coverage

Broker selection ad policy procurement

Establishment of a Self-Insurance Fund

Integration with Risk Management Department of new Operating Entity



Transition Implementation Program

Early Action Items

1st Year

2nd Year

Transition date

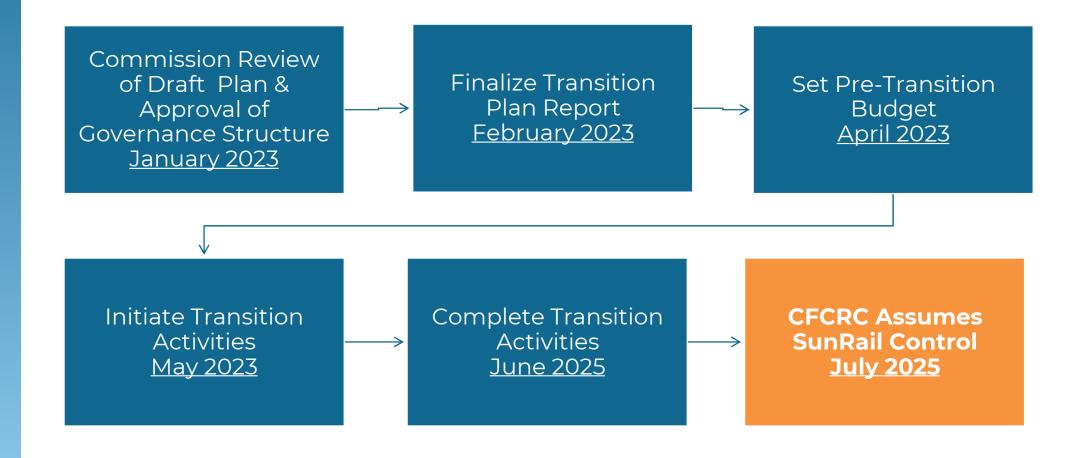
July 1, 2025

12 months after current estimate of Phase 2 North completion





Proposed Next Steps







Discussion/Questions



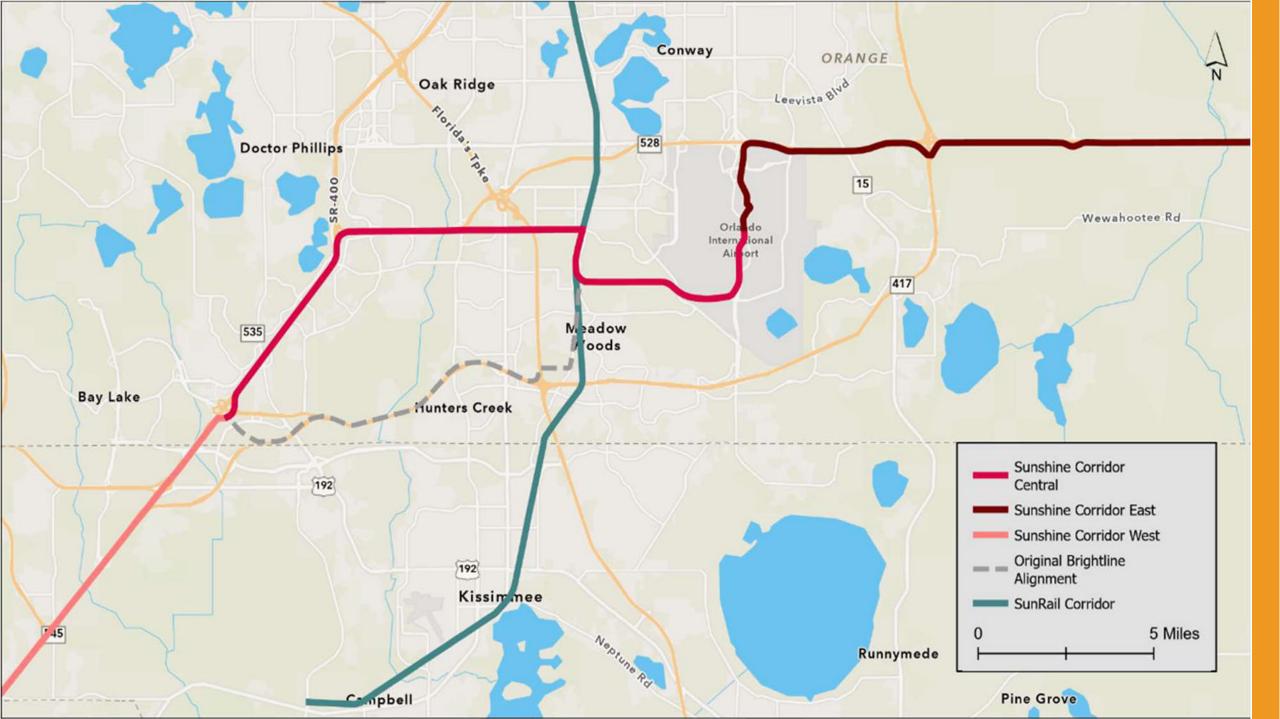


SUNSHINE CORRIDOR UPDATE

Sunshine Corridor TAC Update 1.11.2023

Recent Program Meetings

- In-person workshop: November 18th at LYNX
- FDOT, FRA and Nevada DOT Coordination Meeting: November 21st



Ridership Study Update

- Base case scenario was completed in October
 - Revisions
 - LYNX Bus Service Changes
 - New employment information from I-Drive
- Alternative analysis currently working through various scenarios

FRA Federal-State Partnership Grant

- FY22 NOFO was released on December 7th
- Applications are due by 5:00 pm on March 7, 2023
- The total funding available for awards = \$2,283,150,000
- There is a minimum 20% non-federal share from public or private sector entities
- Project with operational independence or components of a project that can be completed during the funding authorization period are encouraged
- The grant is focused on intercity rail limited ability to support commuter rail

Next Steps

- Complete the alternatives for the ridership study
- Transit Concept and Alternatives Review (TCAR)
- Memorandum of Understanding (MOU)
- Fed/State partnership application due March 7th, 2023
- Future agreement to address any CFCRC Corridor impacts
- An operating analysis will be necessary during project development

Questions?



COMMITTEE MEMBER COMMENTS

THANK YOU



NEXT MEETING

APRIL 13, 2023 LYNX Central Station

Administration Building



SUPPORTING CHARTS AND DATA



ABOVE AVERAGE

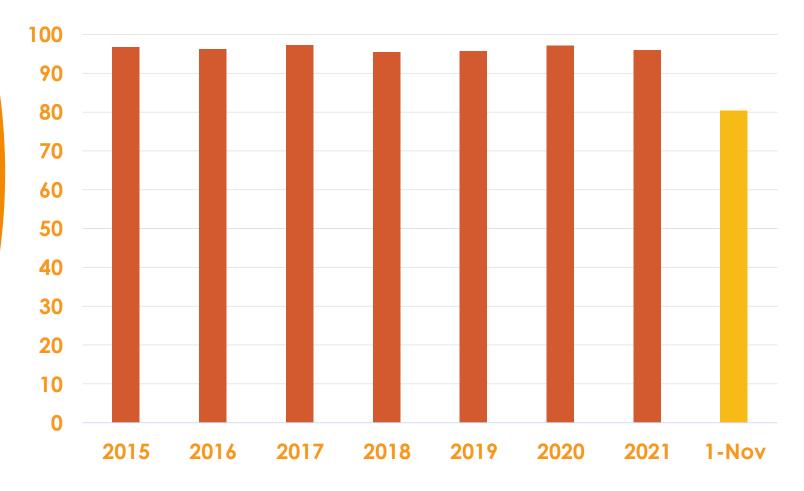
- On-Time 22 Days
- 56 Operating Days
- Ran 2,240 Trains



ON-TIME PERFORMANCE AVERAGE

September 2022 – November 2022

Goal = 95% Actual = 86.4% Contract = 98.6%



From inception and current month.

ABOVE AVERAGE

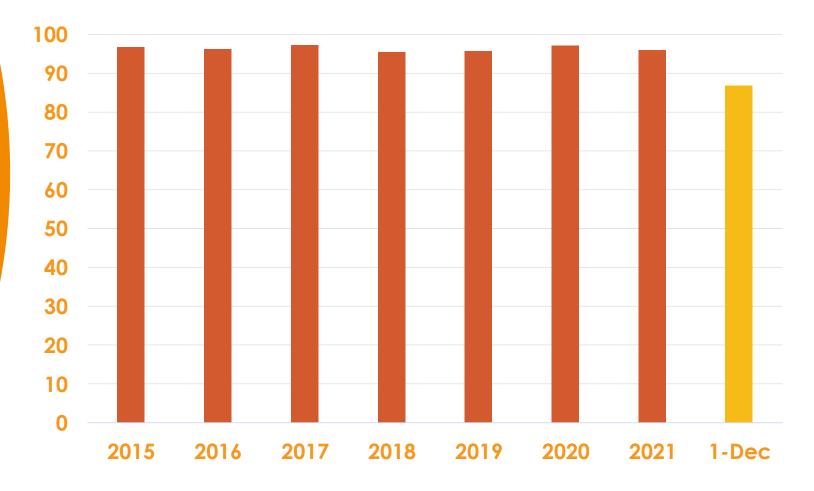
- On-Time 6 Days
- 22 Operating Days
- Ran 880 Trains



ON-TIME PERFORMANCE AVERAGE

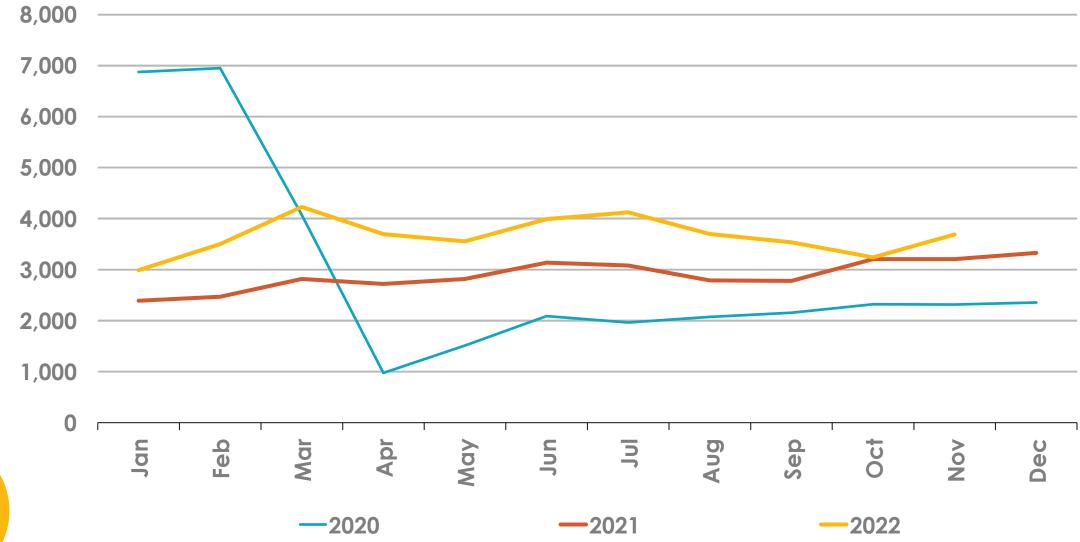
Dec 2022

Goal = 95% Actual = 86.9% Contract = 98.2%



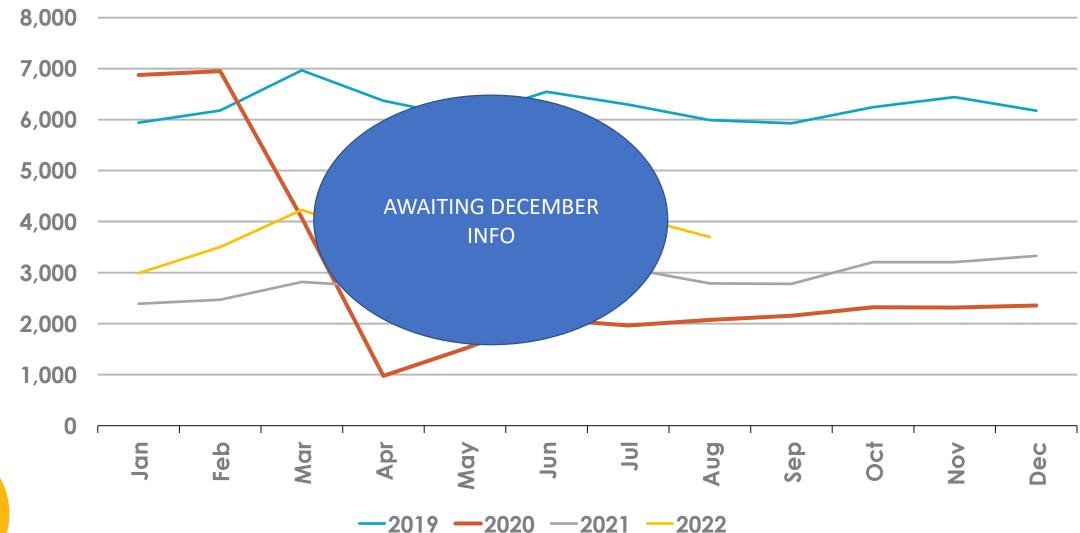
From inception and current month.

Sep - 3,536 | Oct - 3,240 | Nov - 3,691





Jun - 3,992 | Jul - 4,125 | Aug - 3,701





ADA Sep-Nov Average: 16



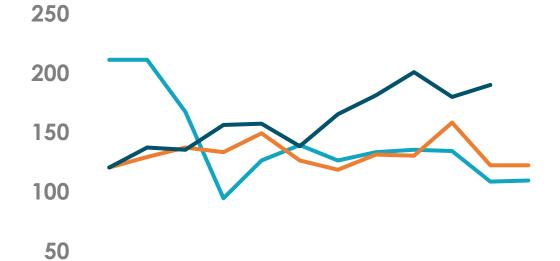
--2021

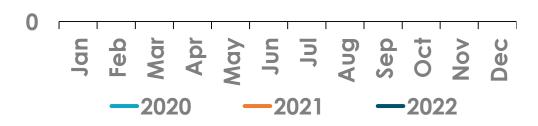
-2022

--2020

BICYCLE

Sep-Nov Average: 189





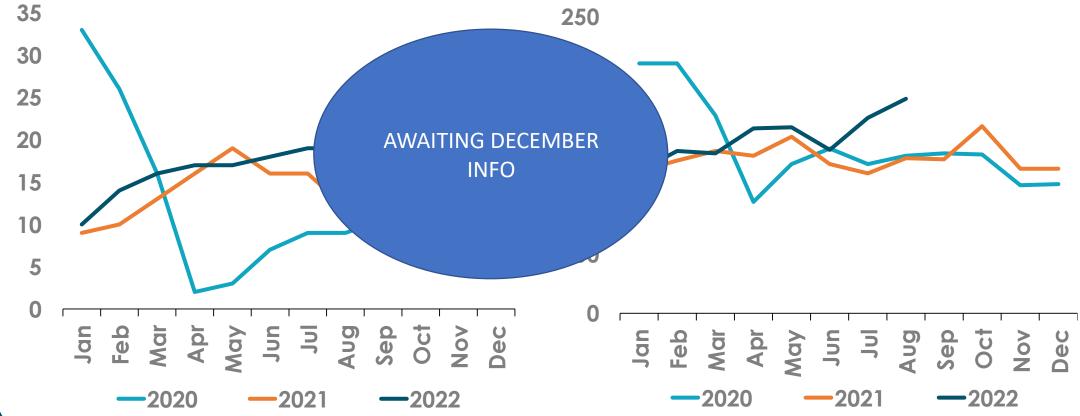




Jun - Aug Average: 19

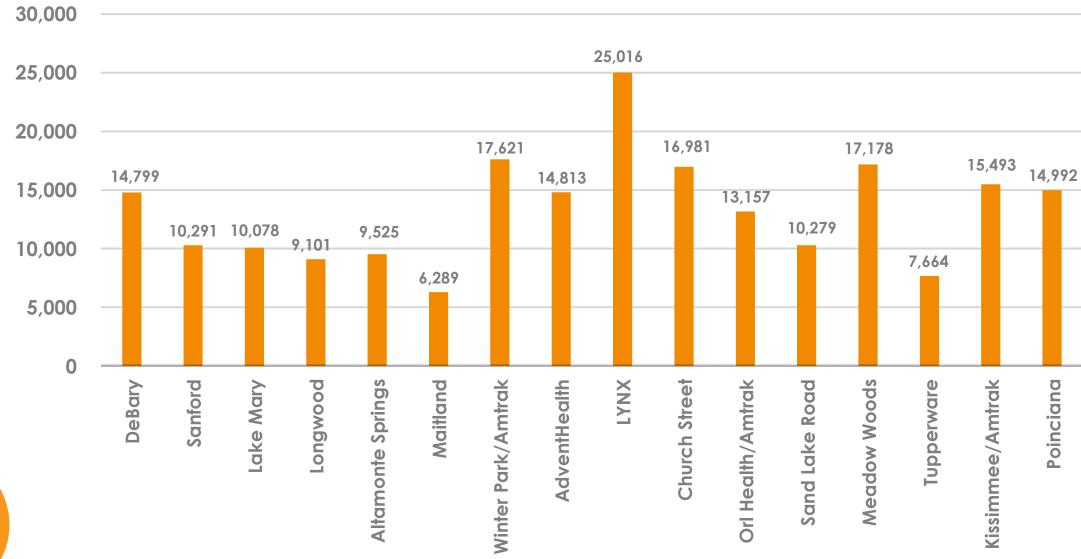
BICYCLE

Jun – Aug Average: 162



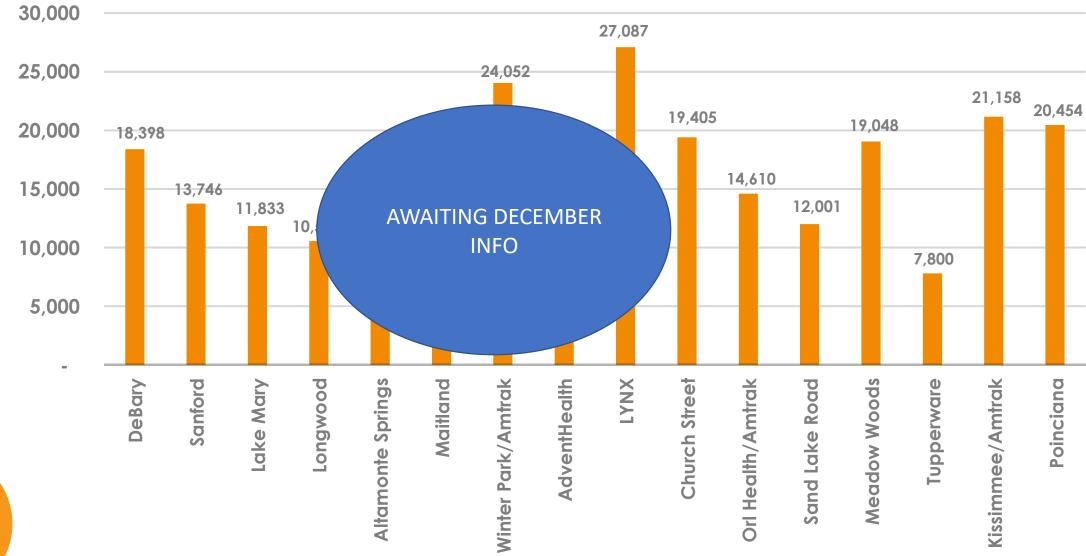


Ridership September - November 2022



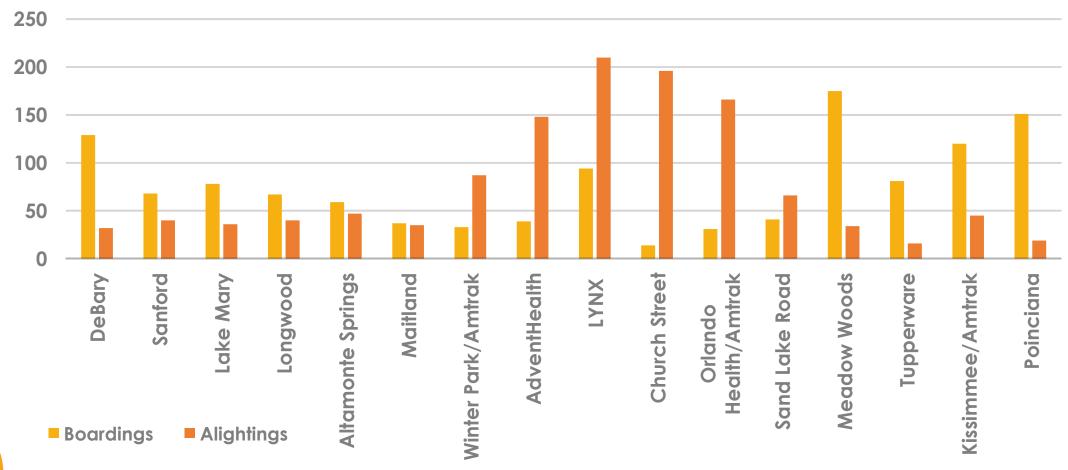


Ridership June – August 2022



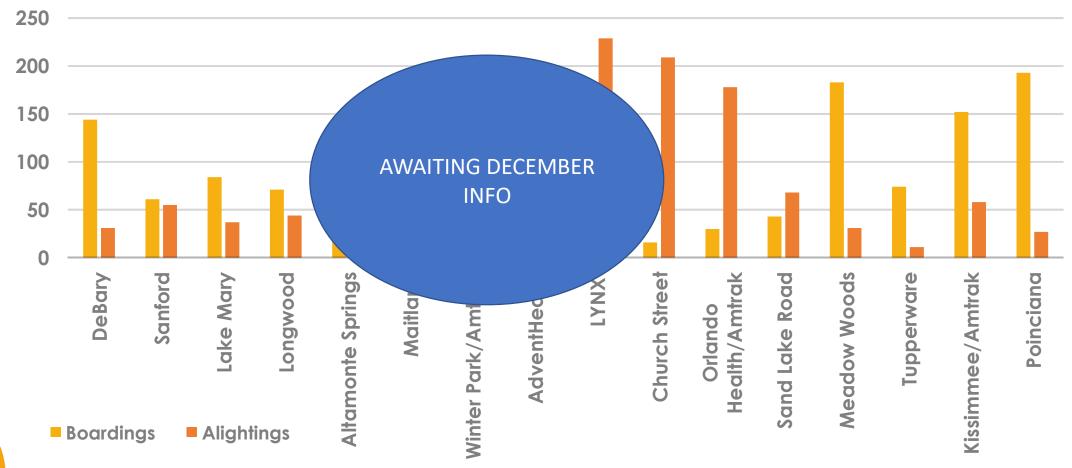


AM PEAK
5:45 AM – 8:45AM (NB from Poinciana)
September – November 2022



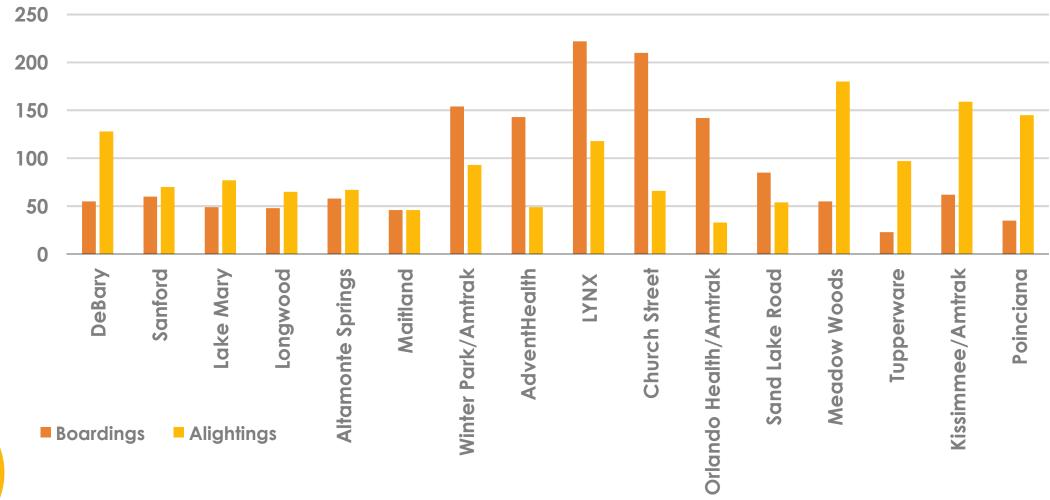


AM PEAK
5:45 AM – 8:45AM (NB from Poinciana)
June – August 2022



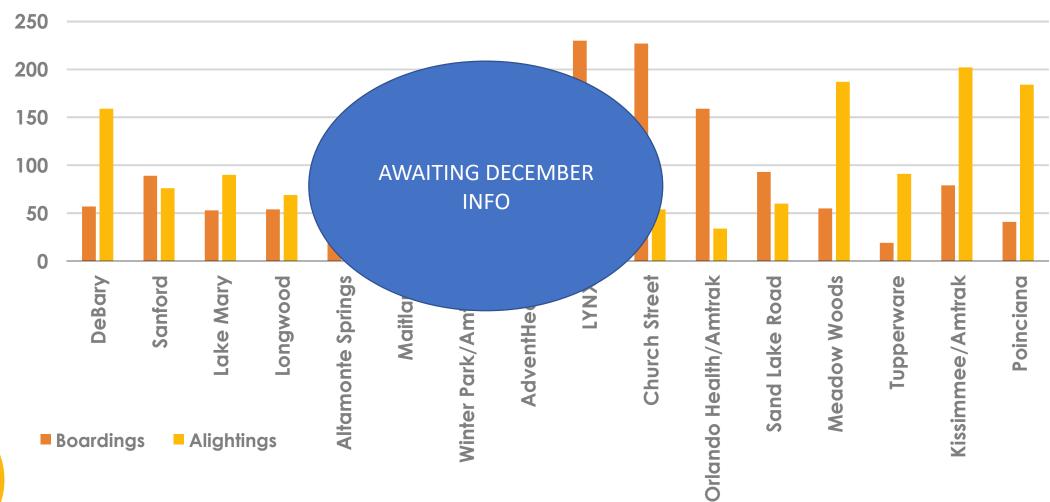


PM PEAK
3:15 PM – 6:25 PM (NB from Poinciana)
September – November 2022





PM PEAK
3:15 PM – 6:25 PM (NB from Poinciana)
June – August 2022

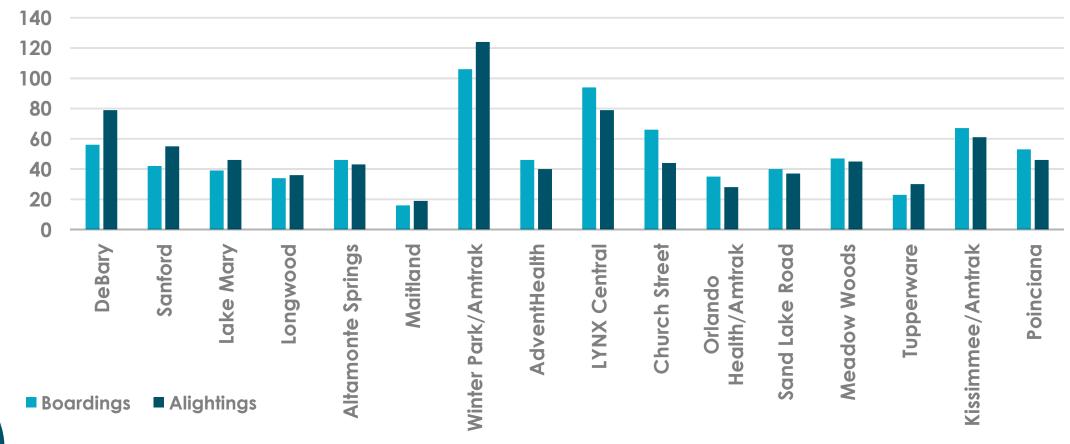




OFF PEAK

10:45 AM – 2:45 PM; 7:25 PM – 9:55 PM (NB from Poinciana)

September - November 2022

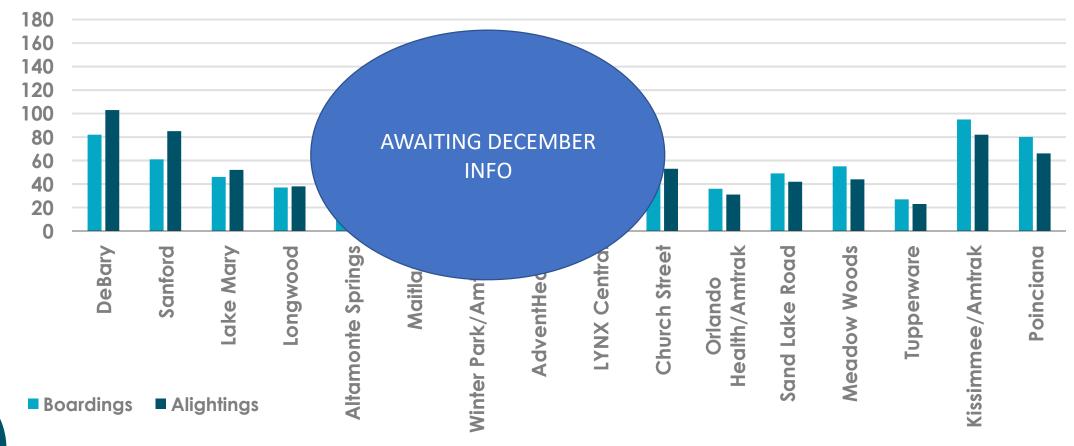




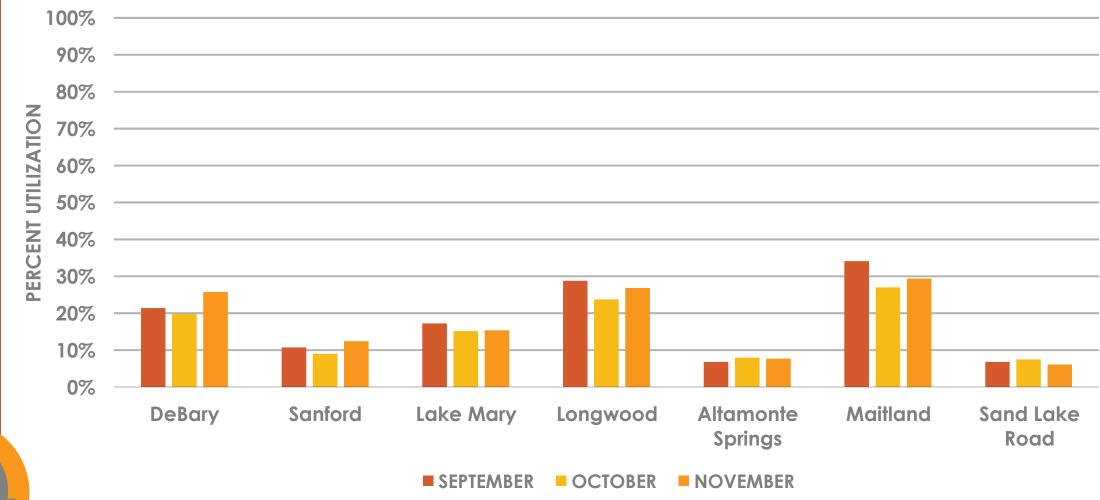
OFF PEAK

10:45 AM – 2:45 PM; 7:25 PM – 9:55 PM (NB from Poinciana)

June – August 2022

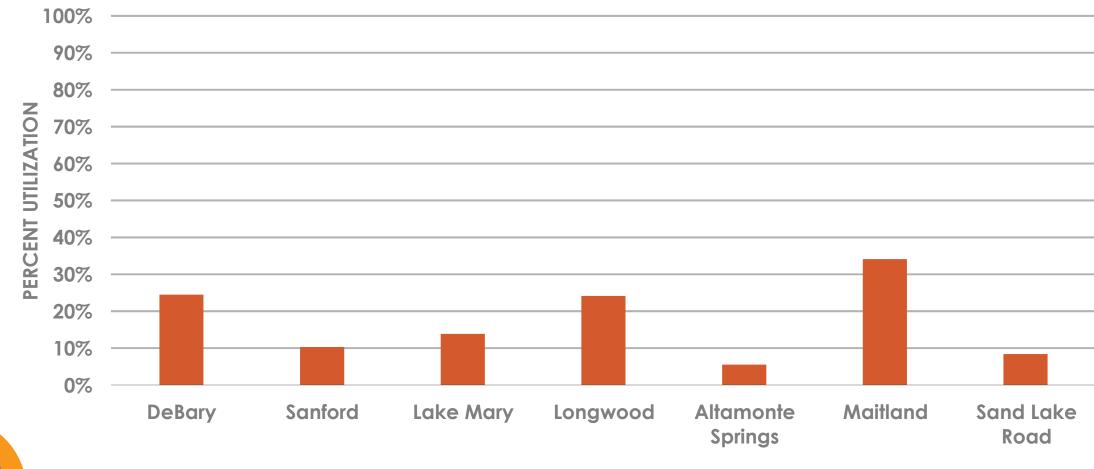






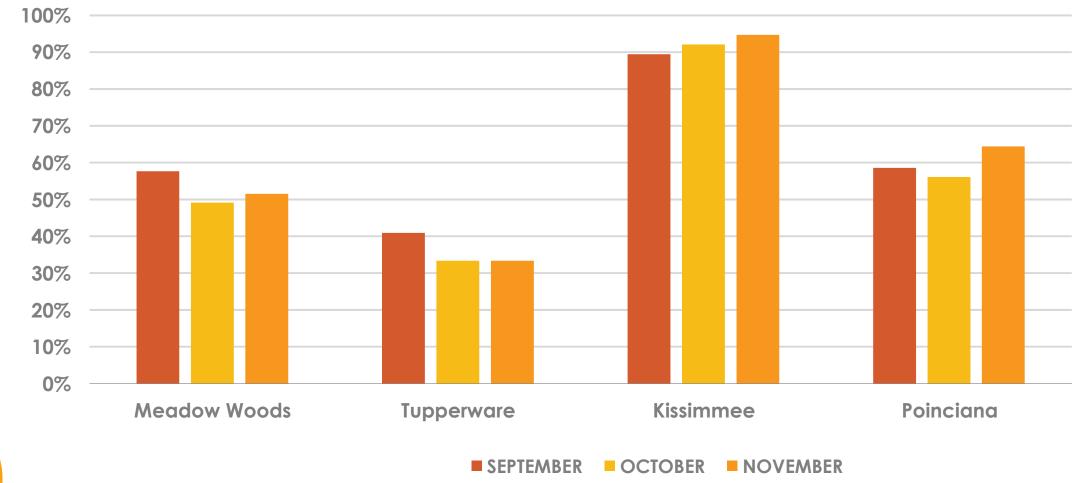


December 2022



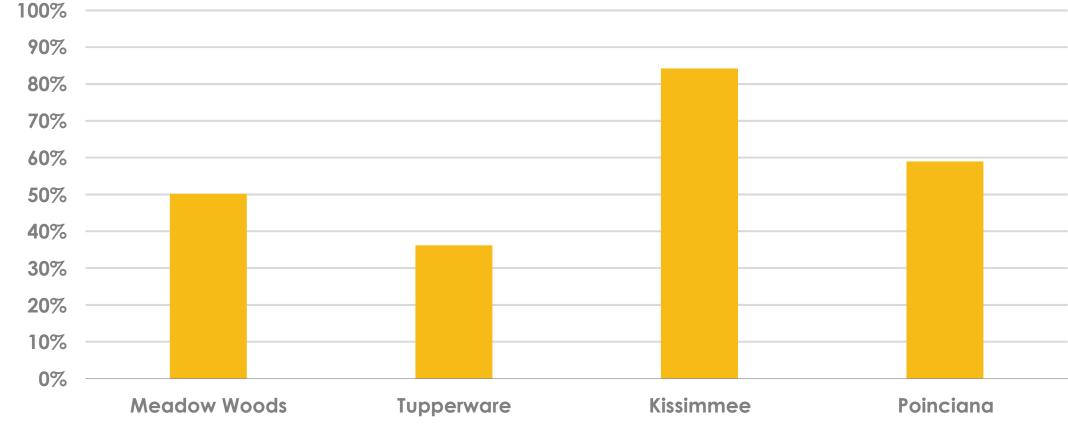
■ DECEMBER







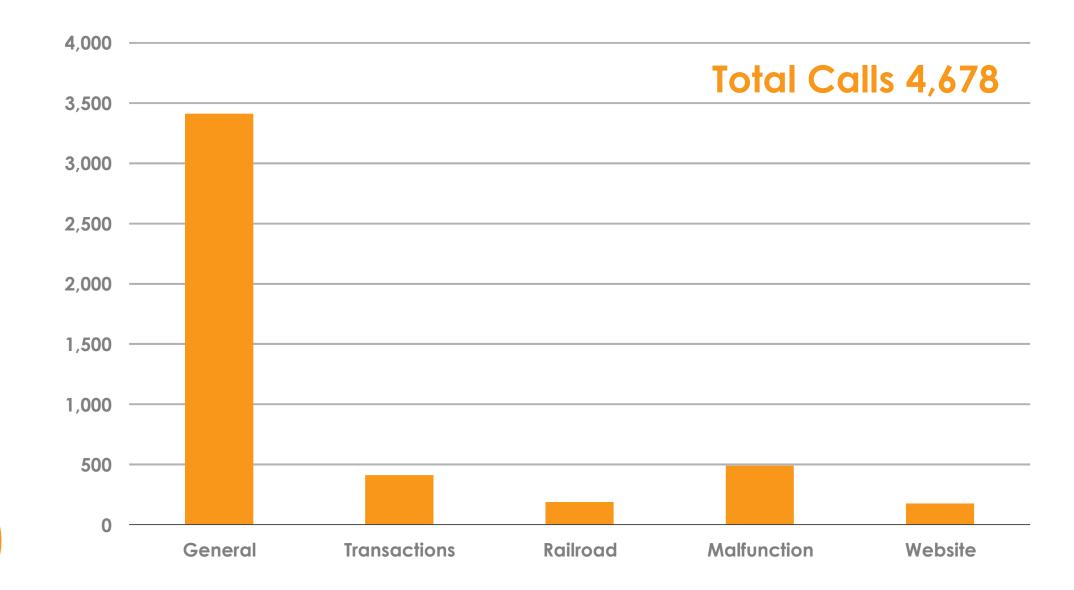
December 2022





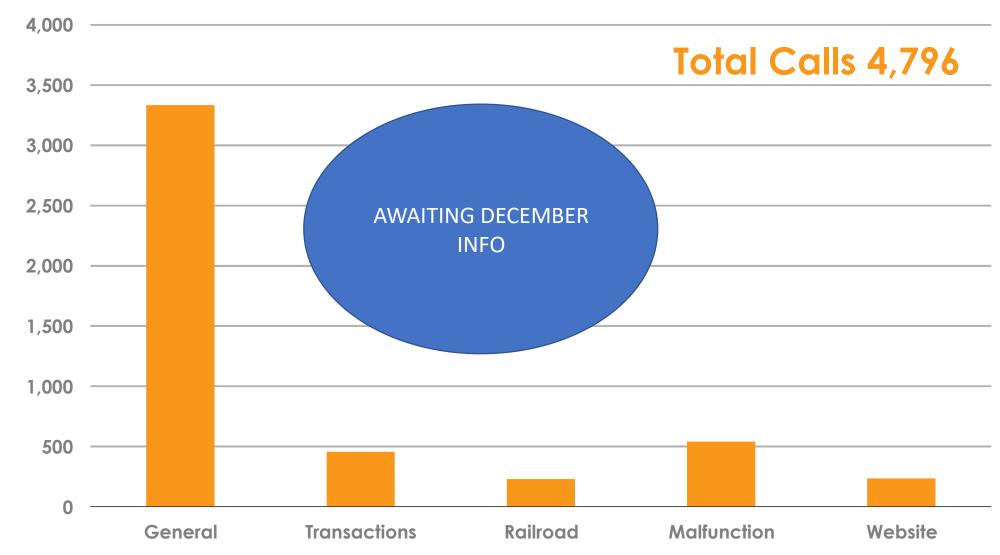
DECEMBER

Sept – Nov 2022





June – August 2022





TRAIN PERFORMANCE DETAIL

Train Performance Overview	Trains	Percentage
On-Time	2049	86.8%
Late	301	12.8%
Annulled	10	0.4%
Total Trains Operated	2360	100.0%

Performance Detail	Days	Trains	Percentage
CFRC Rule Compliance	1	4	0.2%
Dispatching	5	5	0.2%
Efficiency Testing	3	3	0.1%
Maintenance of Way	7	14	0.6%
Mechanical	14	25	1.1%
Other	27	157	6.7%
Passengers	9	16	0.7%
Police Activity	5	8	0.3%
Signals & Components	11	44	1.9%
Train Interference	9	21	0.9%
Trespasser/Grade Crossing/Near Misses	1	9	0.4%
Weather	1	4	0.2%
Total (Rounded)		311	13.2%







TRAIN PERFORMANCE DETAIL

December 2022

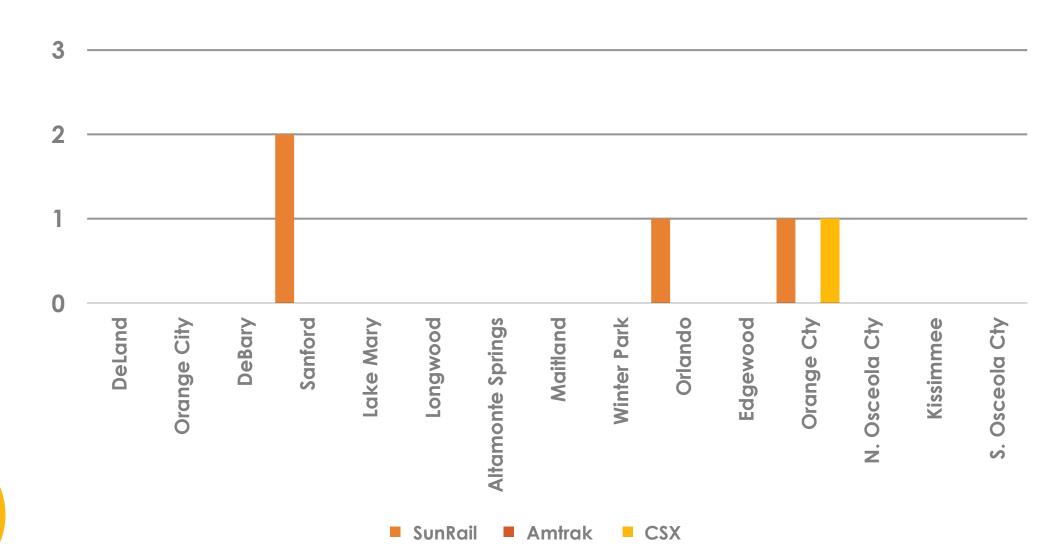
Train Performance Overview	Trains	Percentage
On-Time	765	86.9%
Late	101	11.5%
Annulled	14	1.6%
Total Trains Operated	880	100.0%

Performance Detail	Days	Trains	Percentage
Efficiency Testing	1	1	0.1%
Maintenance of Way	14	27	3.1%
Mechanical	7	11	1.3%
Other	6	10	1.1%
Passengers	5	6	0.7%
Police Activity	2	3	0.3%
Signals & Components	10	34	3.9%
Train Interference	5	5	0.6%
Trespasser/Grade Crossing/Near Misses	4	18	2.0%
Total (Rounded)		115	13.1%

Note: Only categories with a value greater than zero are displayed and rounded to one decimal.

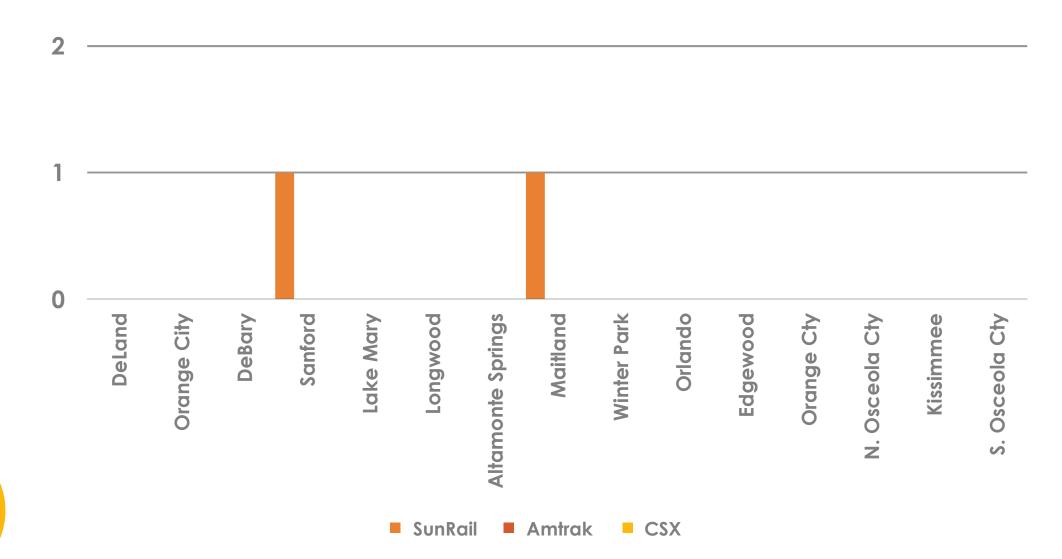






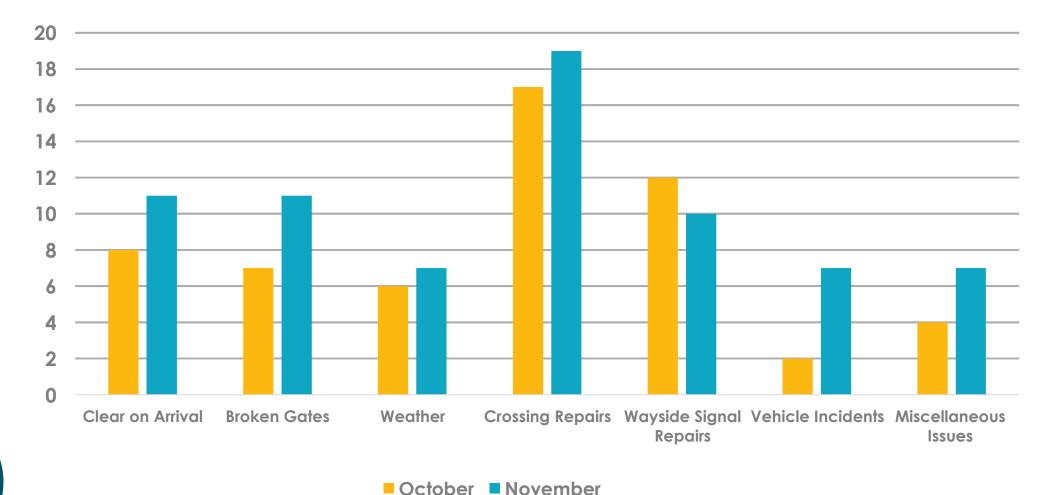


December 2022





OCTOBER – NOVEMBER 2022









QUIET ZONES

Jurisdiction	Status
Edgewood	Quiet Zone Established
Orange County	Quiet Zone Established – Four-quadrant gates at Pine St 7 4 th St. – Design and Procurement in Progress
Maitland	Quiet Zone Established
Winter Park	Quiet Zone Established
Seminole County	Four-quadrant gates at Merritt St. complete Seminole County to issue Notice of Establishment (NOE)
City of Orlando	Quiet Zone Established
City of Kissimmee	Quiet Zone Established



L QUIET TONES

Jurisdiction	Status
Edgewood	Quiet Zone Established
Orange County	Quiet Zone Established – Four-quadrant gates at Pine St & 4 th St. – Design and Procurement in Progress
Maitland	Quiet Zone Established
Winter Park	Quiet Zone Established
Seminole County	Seminole County working with FDOT and FRA review QZ Improvements to issue Notice of Establishment (NOE)
City of Orlando	Quiet Zone Established
City of Kissimmee	Quiet Zone Established

Local communities may apply for quiet zones and information is available on the "About" page at SunRail.com



OPERATING COSTS, CAPITAL MAINTENANCE AND CONSULTANT SUPPORT

Bombardier - Operations
Bombardier - Maintenance
Bombardier - Incentive/Disincentive
Conduent - Back-of-the-House Hosting
Conduent - Fare Equipment Maintenance
Herzog - Signal Maintenance of Way
Green's Energy - Fuel
Gallagher - Insurance
Amtrak - Heavy Vehicle Maintenance
Wells Fargo - Banking Services
Bank of America - Merchant Services (Banking)
MidFlorida - Armored Car Service
AT&T/Verizon - Wi-Fi Service
Fare Media Smart Card
Limited Use Smart Card
PTC O&M Costs
BTNA – COVID Decontamination Services
OPERATING COSTS SUBTOTAL

ANN	IUAL BUDGET
\$	10,745,000
\$	16,255,000
\$	1,350,000
\$	910,000
\$	2,090,000
\$	3,500,000
\$	3,500,000
\$	5,000,000
\$	2,100,000
\$	5,000
\$	75,000
\$	30,000
\$	40,000
\$	10,000
\$	300,000
\$	9,500,000
\$	2,200,000
\$	57,610,000

NOVEMBER 30, 2022			
	BUDGET		ACTUAL
\$	4,477,083	\$	4,405,565
\$	6,772,917	\$	6,735,668
\$	562,500	\$	454,713
\$	379,167	\$	377,560
\$	870,833	\$	1,030,217
\$	1,458,333	\$	1,844,336
\$	1,458,333	\$	1,333,798
\$	5,000,000	\$	3,850,920
\$	875,000	\$	591,736
\$	2,083	\$	1,543
\$	31,250	\$	26,660
\$	12,500	\$	8,580
\$	16,667	\$	5,550
\$	4,167	\$	-
\$	125,000	\$	-
\$	3,958,333	\$	3,904,513
\$	916,667	\$	1,143,349
\$	26,920,833	\$	25,714,709
Φ	/05.000	٠,	010 007



Feeder Bus Expenses
Capital Maintenance
Consultant Support

TOTAL OPERATING COSTS, CAPITAL MAINTENANCE AND
CONSULTANT SUPPORT

\$ 12,200,000	

2,000,000 8,895,000

80,705,000

\$	625,000	\$ 813,307
\$	3,706,250	\$ 4,526,005
\$	5,083,333	\$ 4,213,377

YEAR TO DATE

\$ 36,335,417	\$	35,267,398
---------------	----	------------

OPERATING COSTS, CAPITAL MAINTENANCE AND CONSULTANT SUPPORT		ANN	UAL BUDGET
Bombardier - Operations		\$	10,745,000
Bombardier - Maintenance		\$	16,255,000
Bombardier - Incentive/Disincentive	_	\$	1,350,000
Conduent - Back-of-the-House Hosting		\$	910,000
Conduent - Fare Equipment Maintenance		\$	2,090,000
Herzog - Signal Maintenance of Way		\$	3,500,000
Green's Energy - Fuel			3,500,000
Gallagher - Insurance			000,000
Amtrak - Heavy Vehicle Mainten			00,000
Wells Fargo - Banking Services AWAITING DI	ECEI	MBER	5,000
Bank of America - Merchant Ser)		5,000
MidFlorida - Armored Car Service			30,000
AT&T/Verizon - Wi-Fi Service			40,000
Fare Media Smart Card			10,000
Limited Use Smart Card		•	300,000
PTC O&M Costs		\$	9,500,000
BTNA – COVID Decontamination Services		\$	2,200,000
OPERATING COSTS SUBTOTAL		\$	57,610,000
	_		
Feeder Bus Expenses		\$	2,000,000
Capital Maintananco		\$	8,895,000
Capital Maintenance		Ψ	0,0,0,000

TOTAL OPERATING COSTS, CAPITAL MAINTENANCE AND

CONSULTANT SUPPORT

YEAR TO DATE AUGUST 31, 2022					
	BUDGET	ACTUAL			
\$	1,790,833	\$	1,762,226		
\$	2,709,167	\$	2,702,868		
\$	225,000	\$	162,567		
\$	151,667	\$	75,512		
\$	348,333	\$	514,040		
\$	583,333	\$	892,362		
\$	583,333	\$	602,607		
\$	833,333	\$	-		
\$	350,000	\$	210,928		
\$	833	\$	588		
\$	12,500	\$	12,061		
\$	5,000	\$	2,040		
\$	6,667	\$	5,550		
\$	1,667	\$	-		
\$	50,000	\$	_		
\$	1,583,333	\$	1,572,500		
\$	366,667	\$	592,623		
\$	9,601,667	\$	9,108,472		
\$	333,333	\$	428,004		
\$	1,482,500	\$	3,094,331		
\$	2,033,333	\$	1,650,058		
\$	13,450,833	\$	14,280,864		

80,705,000



ODE	DATIN		EV/ENIII	П
OFE	KAIIN	G K	EVENU	þ

ANNUAL BUDGET

YEAR TO DATE NOVEMBER 30, 2022

BUDGET

ACTUAL

Farebox revenue
CSX usage fees
Amtrak usage fees
FCEN usage fees
Right-of-way lease revenue
Ancillary revenue
Subtotal - System revenue

\$ 2,200,000	
\$ 3,850,000	
\$ 956,000	
\$ 21,500	
\$ 125,000	
\$ 235,000	
\$ 7,387,500	

\$ 916,667	\$ 800,216
\$ 1,604,167	\$ 1,691,495
\$ 398,333	\$ 414,489
\$ 8,958	\$ 11,854
\$ 52,083	\$ 69,670
\$ 97,917	\$ 186,424
\$ 3,078,125	\$ 3,174,147

FTA §5307 - Urbanized Area Grant Funds	
ARPA Grant Funds	

\$ 20,843,886
\$ 13,184,483

\$ 20,843,886	\$ 20,843,886
\$ 13,184,483	\$ 13,184,483



\$ 41,415,869

\$ 37,106,494 \$ 37,202,516

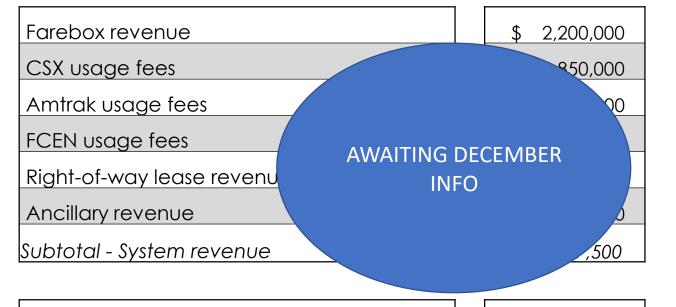


OPERATING REVENUE

ANNUAL BUDGET

YEAR TO DATE AUGUST 31, 2022

BUDGET ACTUAL



\$ 366,667	\$ 376,046
\$ 641,667	\$ 909,372
\$ 159,333	\$ 191,338
\$ 3,583	\$ 6,256
\$ 20,833	\$ 31,865
\$ 39,167	\$ 21,323
\$ 1,231,250	\$ 1,536,201

FTA §5307 - Urbanized Area Grant Funds
ARPA Grant Funds

\$ 20,843,886 \$ 13,184,483

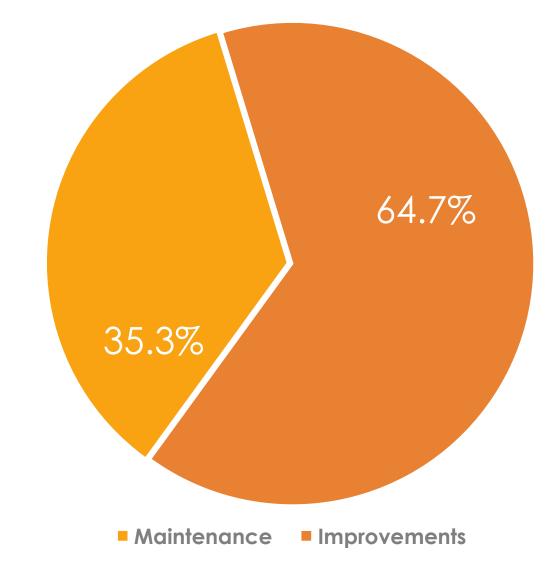
\$ 20,843,886	\$ 20,843,886
\$ 13.184.483	\$ 13.184 <i>.</i> 483

_		
	OPERATING REVEN	
	() DED A LINK DEVENI	

\$ 41,415,869

\$ 35,259,619 \$ 35,564,570





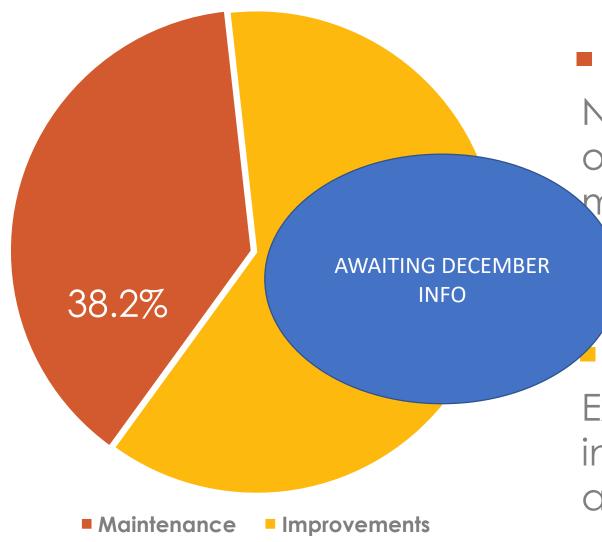
Maintenance

Non-recurring corrective or preventive maintenance or in-kind replacement

Improvements

Extend the useful life, increase the value or add new uses





Maintenance

Non-recurring corrective or preventive maintenance or in-kind placement

Improvements

Extend the useful life, increase the value or add new uses

